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21 September 1955

MEMORANDUM TO DEPUTY DIRECTOR/INTELLIGENCE

SUBJECT: Recommendations Concerning Organization and Activities of Senior Research and Planning Staff (SRPS) on International Communism

REFERENCE: Tab "B", Sections 2, c, and 6, c, of IAC-D-99 of 22 August 1955

1. I submit that the organization and responsibilities of the SRPS, as outlined in the above-mentioned paper, are couched in such general terms as to require concise interpretations and directives if the SRPS is to become effective and efficient.

2. According to Tab "B" of IAC-D-99, the SRPS would be responsible for the study of International Communism, the development of ideas to counter Communism, the reviewing of government-wide intelligence production on International Communism and the consultation, in this field, with DDP and State components, and with other US Government offices, non-Government institutions and individuals. However, the paper does not state in what tangible form the results of these efforts should be produced and into what channels they should be directed. Although the SRPS is in the DDI area, the spirit of the [REDACTED] paper 25X1A9a appears to indicate that the Staff's role in the field of International Communism may be compared, roughly speaking, with that of ONE in the intelligence community.

3. I would therefore recommend that upon the establishment of the SRPS provisions be made for:

- (a) having the SRPS, through one of its members, represented in the inter-departmental provisional IAC Committee on International Communism,
- (b) giving the Staff a firm organizational standing vis-a-vis the new DDP-State combination as well as in the intelligence community,
- (c) issuing a directive clarifying the SRPS's responsibilities in the substantive field.

4. To be more specific, the following thoughts are herewith submitted for further consideration:

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ORGANIZATIONALLY, it is recommended

- a. that the SRPS function generally like a Board with a Board Chairman, under the general direction of the DDI,
- b. that both the DDP and State components responsible for carrying out Tab "B" be informed about the SRPS's responsibilities and the need to provide the SRPS with all required information, and
- c. that the SRPS be "accredited" to interested offices of the intelligence community where its activities extend beyond the new DDP-State mechanism and accordingly actively participate in the provisional IAC Committee on International Communism.

SUBSTANTIVELY, the following responsibilities of the SRPS might be recorded:

- a. Preparing briefing memoranda for DCI and DDI on important problems of International Communism with a view to transmitting such briefings, where appropriate, to NSC Planning Board, the Board of National Estimates or the IAC;
- b. Initiating projects on intelligence about and propaganda against International Communism and stimulating speculative thought on Communist problems in CIA, State, and the provisional IAC Committee as well as in external research;
- c. Participating in anti-Communist propaganda planning by advising DDP, OCB, USIA, and the Service Agencies in substantive matters;
- d. Keeping in touch with the work being done on International Communism in other Government departments and in external research programs.

5. Accepting these as the main responsibilities of the SRPS, a directive should also define its authority to monitor the progress on projects allocated to the various producing components concerned with International Communism where necessary and to review the final product. In those cases where projects result in a formal publication, arrangements should be made to provide for either using a present intelligence medium or establishing a new medium specially designed for problems of International Communism.

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6. While the above suggestions are designed to safeguard the Staff from expending too much of its time in internal "diplomacy" at the expense of concentrating on substantive matters, consideration should be given to the fact that the new DDP-State mechanism cannot be expected to properly function overnight. Staffing in this field is a difficult problem, and it will take considerable time until a sufficient number of people have been found and trained to fulfill the functions envisaged in the [REDACTED] paper. The SRPS, in conjunction with [REDACTED] of ODP, should be able to offer advice and guidance on organizational and substantive problems during the period of development.

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